



GLOBAL EVENT

JOHANNESBURG SOUTH AFRICA

TROPICAL AGRICULTURE PLATFORM and CAPACITY FOR CHANGE

Common Framework on Capacity Development
for Agricultural Innovation Systems

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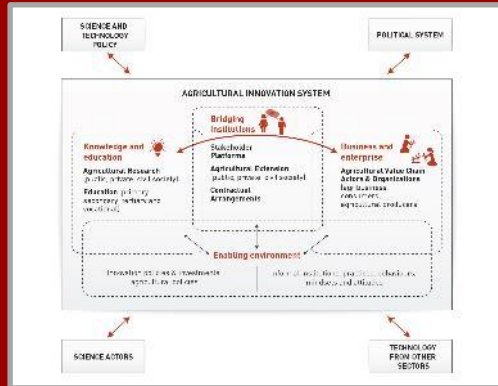
Capacity needs in the Tropics: the G20 establishes TAP

- Low and lower-middle income countries, which are mainly located in the tropics, often lack capacities in support of agricultural innovation;
- To address this gap, the G20 launched the Tropical Agriculture Platform;
- With more than 40 partners, TAP is a multilateral facilitation mechanism to promote greater coherence and impact of CD for AIS;
- Based on regional needs assessments (CIAT, FARA, SEARCA) carried out in 2013, the TAP Action Plan was developed;
- Since 2015, the TAP Action Plan is supported by the EU-funded Capacity Development for Agricultural Innovation Systems (CDAIS) project for global and country results;

Global coherence of CD approaches for AIS



Advocacy and
policy dialogue



Common
Framework
on CD for AIS

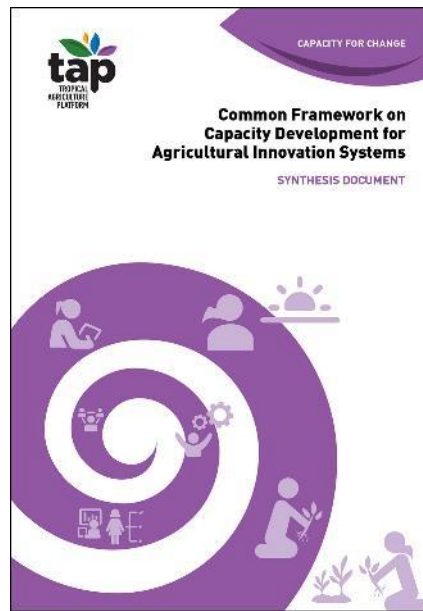
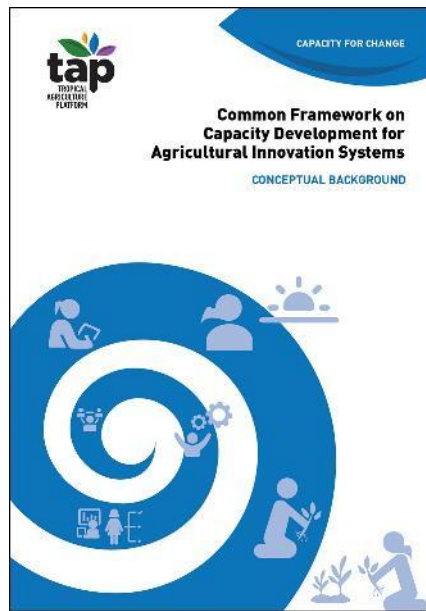
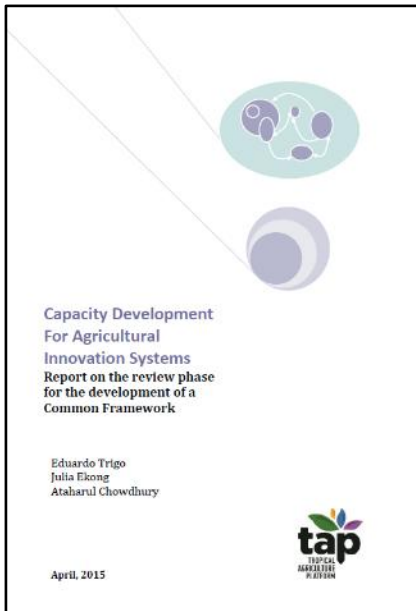


TAPipedia
knowledge hub

The TAP Framework

1. Review Report: Review of existing resources on CD for AIS
2. Conceptual Background: Theory, concepts, principles, definitions
3. Synthesis: Summary of Conceptual Background
4. Guidance Note on Operationalization: Approach and tools

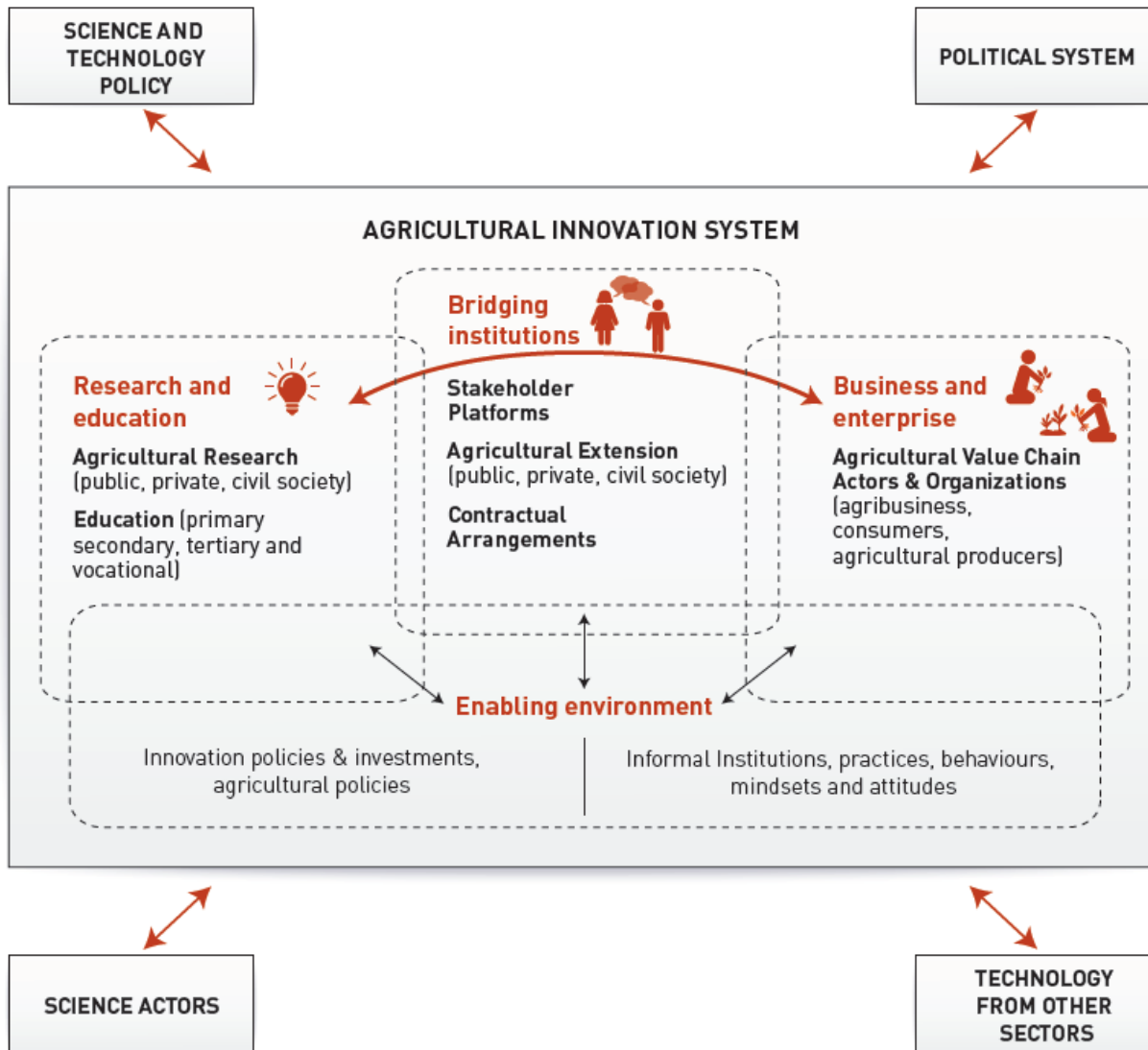
Framework Products



The TAP Framework

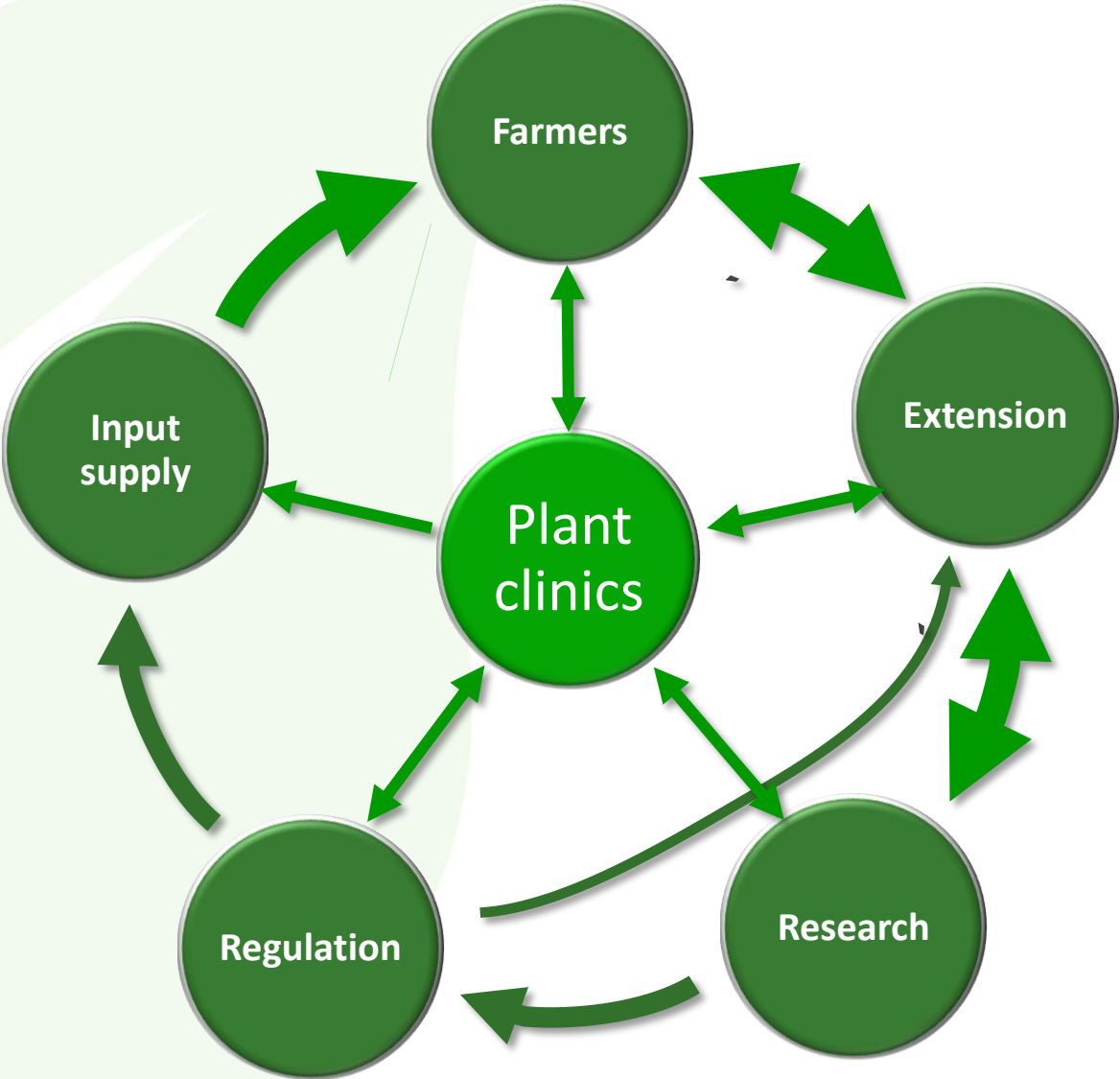
- ***The Common Framework on CD for AIS***
 - Was developed by experts through a highly participatory process;
 - Promotes a shift of mind-set and attitudes;
 - Provides concepts, principles, approaches and tools to
 - better understand the AIS architecture,
 - assess CD needs,
 - plan and implement CD interventions,
 - monitor and evaluate CD interventions;
 - Puts focus on facilitation, learning, documentation and knowledge management for enabling innovation.

Agricultural Innovation System (AIS)



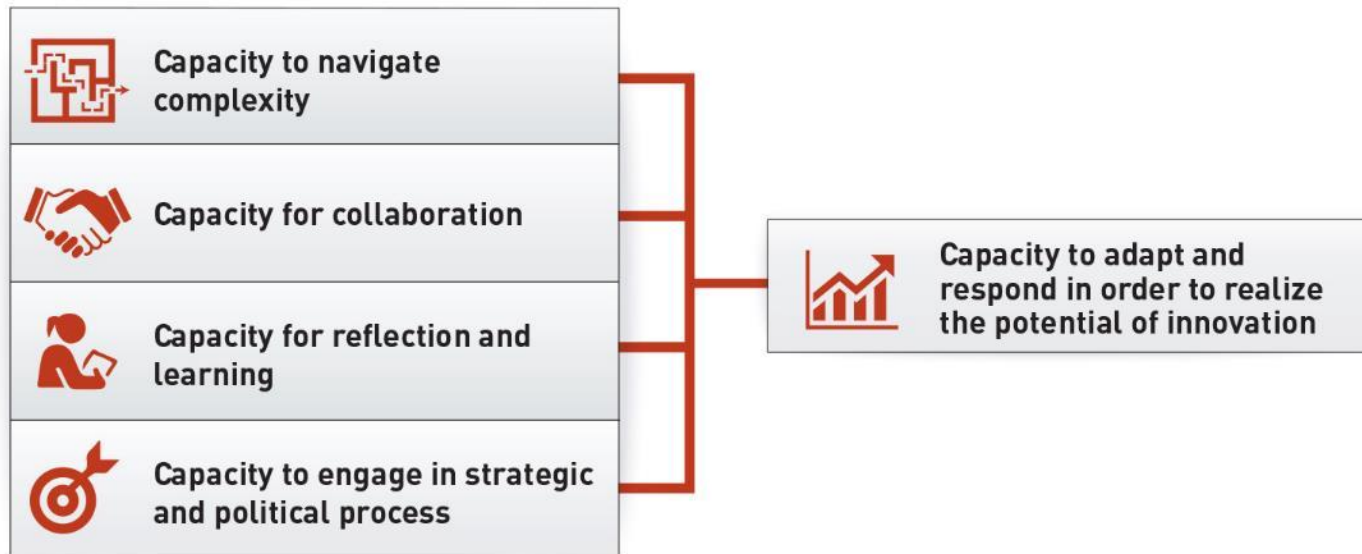
The Common Framework promotes a **system perspective** on agricultural innovation, since agriculture increasingly involves complex interactions among stakeholders at multiple levels.

CABI Experience



Functional capacities

The Common Framework identifies **4 + 1 key capacities** for AIS to perform effectively. These apply to all three dimensions of CD.



The 4 capacities on the left are the core of an overarching capacity to **adapt and respond in order to realize the potential of innovation.**

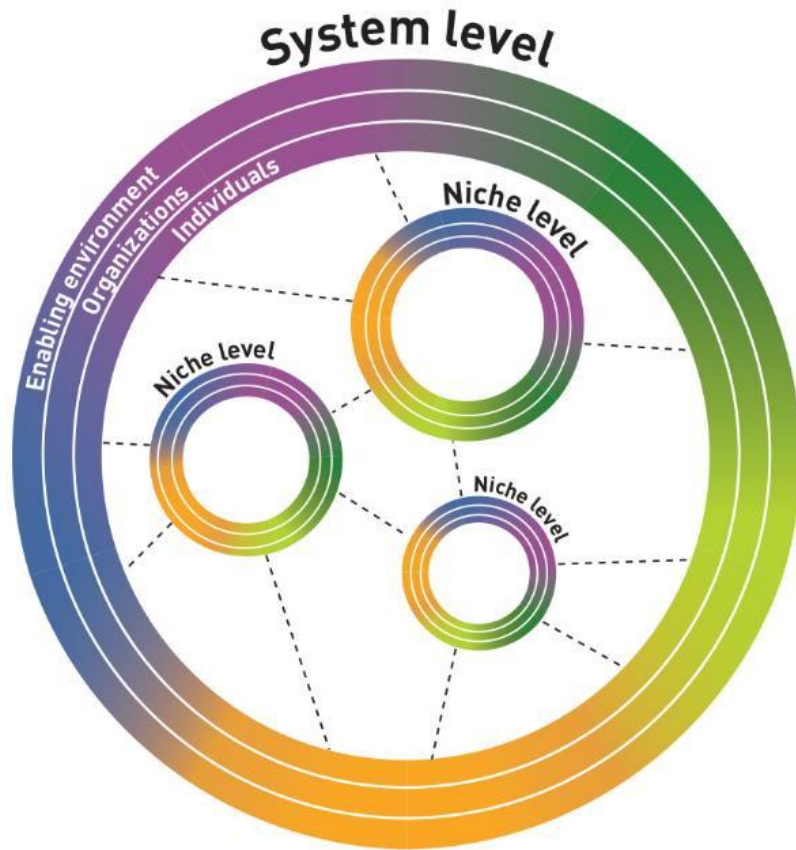
Functional capacities

The key capacities in detail

 Navigate Complexity	 Collaboration	 Reflect & Learn	 Engage in Strat. & Polit. Process.
<p>Value chain analysis</p> <p>Proposal writing</p> <p>Strategy / vision development</p> <p>Assessment of requirements</p> <p>Evidence-based decision-making and scaling-out</p>	<p>Team building, conflict resolution, leadership</p> <p>Incentives for networking, partnering, multi-stakeholder interaction</p> <p>Diversity management</p> <p>Creating enthusiasm, shared responsibility</p>	<p>Methods to track progress and feed back results</p> <p>Documentation of lessons learned</p> <p>Encouragement to reflect and learn jointly and to try new approaches</p> <p>Improvement of transparency and knowledge flows</p>	<p>Policy analysis</p> <p>Understanding power relations</p> <p>Building linkages and partnerships across organizations</p> <p>Influencing decision-making processes</p> <p>Creating mechanisms for collective decision-making</p>

Dual pathway

The Common Framework proposes a dual pathway approach to CD for AIS. This conceptual approach includes two aggregated processes: at **system level** and at **innovation niche level**.



System level: the focus is on the functionalities and performance of the system as a whole.

Innovation niche level: CD takes place around specific innovation agendas, in which actors of all types allocate time and resources to achieve change.

Innovation niche



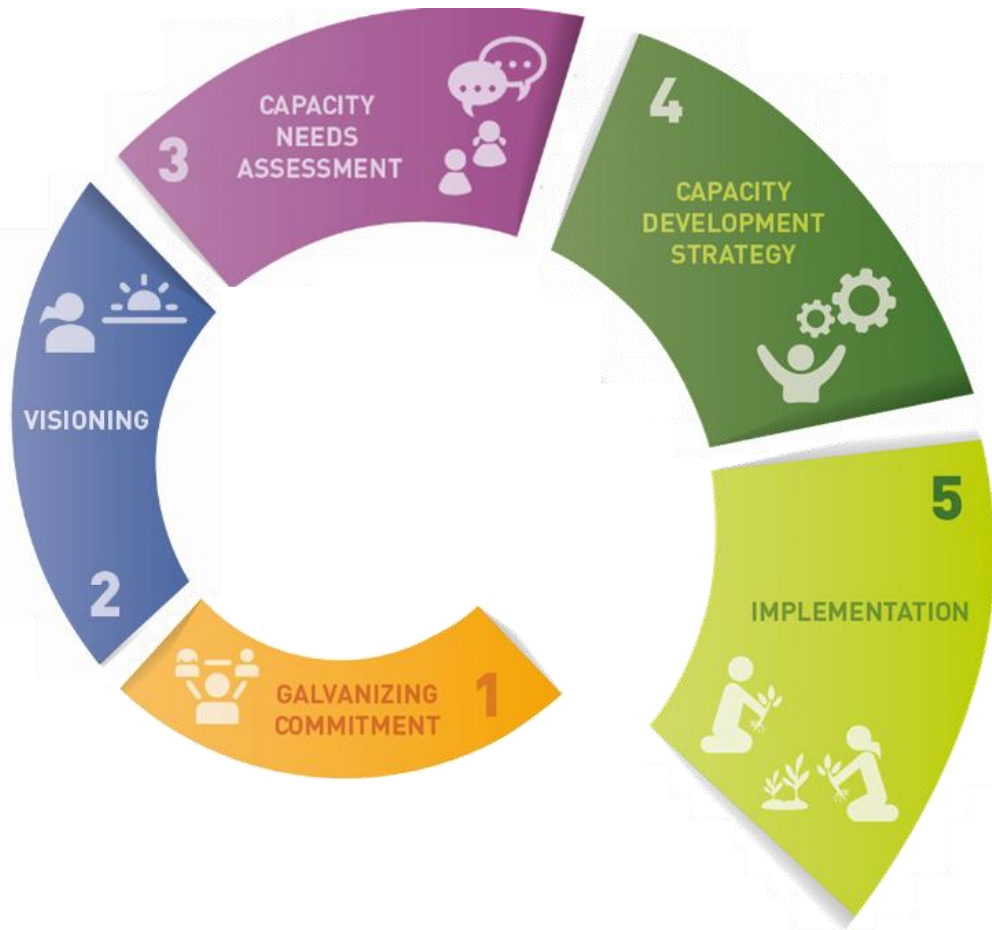
Spaces in which groups of AIS actors become part of a learning process

Starting point for capacity development activities

Examples:

- *Value-chain related multi-stakeholder platform*
- *Community production centres*
- *Project on improving agro-forestry techniques*
- *Initiative to promote climate smart agriculture*
- *Sustainable sourcing of resources by corporation XY*
- *Scheme for efficient small-scale irrigation*

The CD for AIS Cycle



The Framework proposes a **CD CYCLE** in **5 STAGES** for the operationalization of CD interventions in AIS.

The CD cycle stimulates learning and interactions between the 3 CD dimensions.

TAP & CDAIS Meetings - Kigali - Jan 2016



- 50 participants from TAP Partner organizations and from CDAIS pilot countries + national participants;



- Presentation and discussion of TAP achievements and upcoming activities;



- TAP Framework approved;
- Cross-country exchange on experiences with agricultural innovation in general and the CDAIS project in particular.



Validation of the Framework

- The EU-funded **CDAIS project** provides opportunity to test the Framework in 8 countries: Angola, Bangladesh, Burkina Faso, Ethiopia, Guatemala, Honduras, Laos and Rwanda;
- Project is jointly implemented by **Agrinatura and FAO** in collaboration with national stakeholders;
- **Scoping studies** to map AIS stakeholders and identify intervention areas carried out or currently in progress;
- **Inception workshops** held in four countries, with the other four workshops being currently organized for Q1 2016;
- **Other project activities:** Needs assessments, marketplaces, policy roundtables and capacity development interventions in selected innovation partnerships.

AIRCA adopts CDAIS framework



- **Association of International Research Centres in Agriculture**
- Expertise across range of **ecosystems** & substantive crop diversity
- Core competencies in **health** of humans, plants, animals & landscapes
- **Integrated** approaches to solving development problems at scale
- Ability to **respond rapidly & efficiently** in the face of new problems
- **Long-established track record** of working with member-country governments, NARS & the private sector

TAPipedia

TAPipedia knowledge hub:

- allows TAP Partners and other stakeholders to share their CD for AIS resources and initiatives;
- presents, explains and promotes the TAP Framework, including learning modules.



102
Resources

82
Topics

9
TAPipedia Network Members



<http://tapipedia.org/>

Conclusions

- Thanks to the EU and to other contributions, funding is available for the implementation of the TAP Action Plan;
- TAP is on track to fulfil its goal of providing coherence for capacity development initiatives in the field of agricultural innovation;
- TAP is a vibrant platform and in Kigali Partners confirmed their engagement to:
 - advocate for and apply the TAP Framework,
 - support the content development and use of TAPipedia,
 - contribute to global, regional and national policy dialogue events and marketplaces organized under the CDAIS project.



agriculture,
forestry & fisheries

Department:
Agriculture, Forestry and Fisheries
REPUBLIC OF SOUTH AFRICA

